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To Whom It May Concern:

I am writing to recommend Annuity Research and Consulting, LLC (“ARC”), a company that I have had the pleasure of working with and highly respect.

ARC offers exceptional research and consulting services in the annuity and insurance industries. Michelle Richter-Gordon and Mark Chamberlain have extensive experience and knowledge in the field and they consistently provide valuable insights and recommendations.

Throughout my collaboration with ARC, I have been impressed by their professionalism, attention to detail, and dedication to delivering high-quality work. They are always willing to go “above and beyond.”

In addition to their expertise in annuity and insurance products, ARC also has a strong understanding of the broader financial services industry. They have a comprehensive view of the market and are able to provide valuable insights and recommendations on how such products can be positioned within the larger financial landscape.

Overall, I highly recommend ARC to anyone seeking expert research and consulting services. Their knowledge, professionalism, and dedication to their clients make them an outstanding partner.

Please do not hesitate to contact me if you have any questions or require further information about my experience with ARC, Michelle Richter-Gordon, and Mark Chamberlain.

Best regards,



Marcia S. Wagner

MSW/ab